

# **Measurement for Improvement**

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#### **Aims and Objectives**



To provide you with an understanding of measurement for improvement

By the end of the workshop you will understand:

- Importance of measurement for improvement
- Different ways of measuring (defining outcome, process, balancing and patient experience measures)
- Presenting data in a meaningful way Run charts



# 10 steps in QI



- I. Agree an area for improvement
- 2. Involve and assemble your team
- 3. Understand your problem/ system
- 4. Define project aim and scope
- 5. Choose 'just enough' project measures
- 6. Develop change ideas
- 7. Test change ideas (PDSA)
- 8. Measure impact of changes
- **9.** Do further PDSA cycles
- **10.** Implement successful changes



What are we trying to accomplish?

How will we know that a change is an improvement?

What change can we make that will result in improvement?



IHI Model for Improvement

Share your progress

# 10 steps in QI



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IHI Model for Improvement

DO

**STUDY** 

Share your progress

**KQUIP Methodology** 

#### **Types of measurement**



#### Research

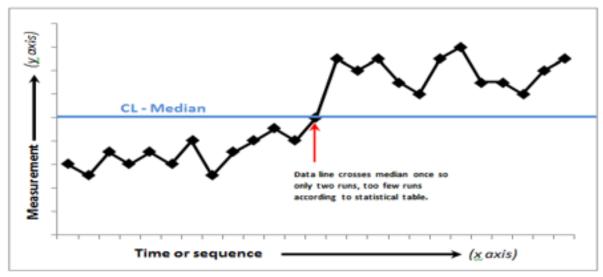






# **Quality Improvement**

eg. No. of transplants per month





#### Measurement



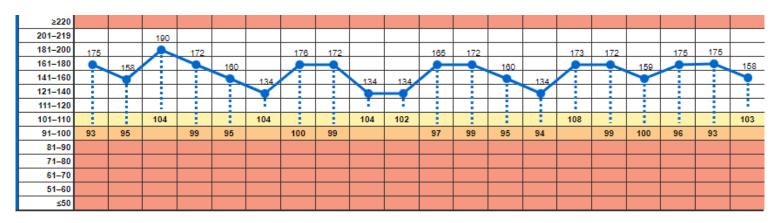
#### Blood pressure record chart

Name:

Address:







#### Why do we need to measure?



We measure to understand:

If we have achieved change

If the change has had the correct effect

Whether we are maintaining the change

What we need to focus on next



## **Measuring Impact**

Outcomes

Process

Balancing

Patient experience



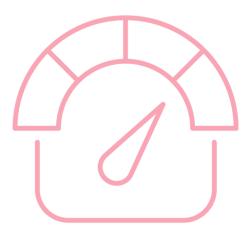




#### **Outcome measures**

- Focus on clinical outcomes
- Have we made things better for patients?
- The ultimate aim
- Often take time to demonstrate results



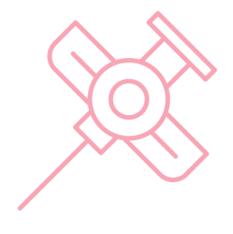




#### **Process Measures**

- Have you changed your processes?
- Assumes process change will lead to positive change in clinical outcomes
- Often provide faster results







## **Balancing Measures**

- Identify any unintended consequences
- Generally negative
- Ensure you detect the full consequences of change







#### **Patient Experience**



Annual Kidney PREM

Patient Reported Experience Measure





## "Just enough" data

#### Data collection is time-consuming

#### What do you really need?

- 1-2 outcome measures
- 2-4 process measures
- 0-1 balancing measure
- 1-2 experience measures





# KQulP



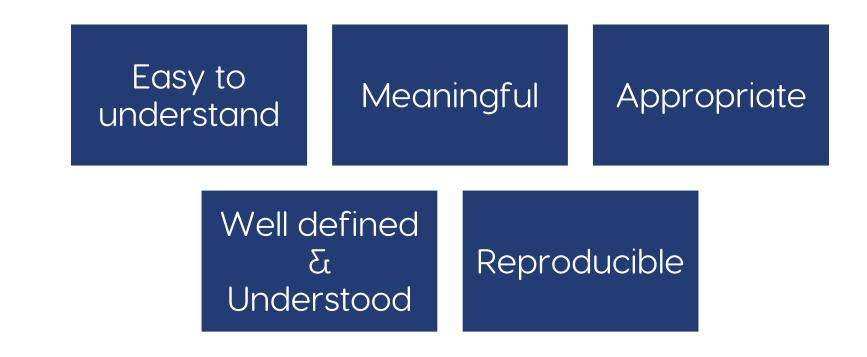




# KQuIP



#### Defining measures - Qualities of a good measure





#### **Collecting data**



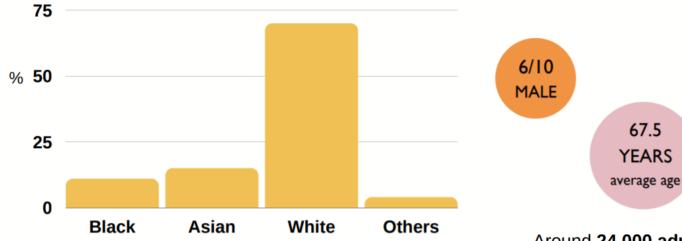
Who When How Sample size Metrix



#### The power of presenting data



Characteristics of all people on in-centre haemodialysis in 2019



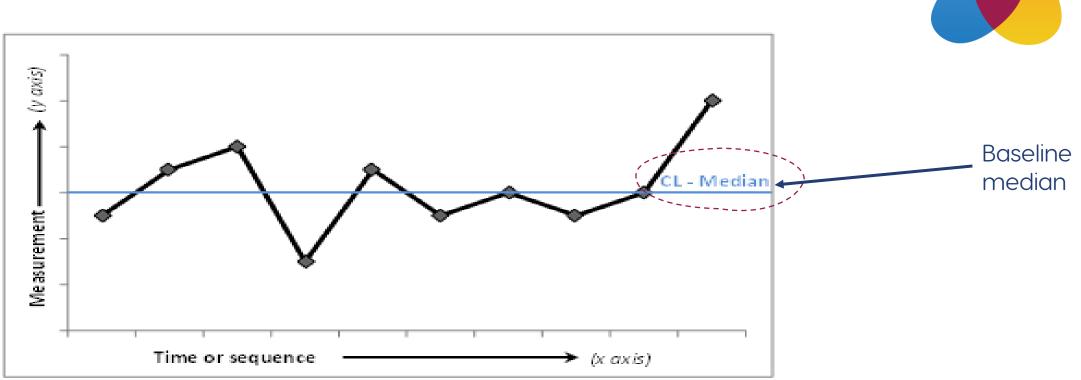
Around **24,000 adults** were on **in-centre haemodialysis** at the end of 2019 - around **4 in 10** of all those on **kidney replacement treatments**.

In 2019 the number of adults who started kidney replacement treatment on in-centre haemodialyisis varied between 5 in 10 at some centres to all at others.



# KQuIP

#### **Run chart**



A "run" = series of points in a row on one side of the median Need 10 – 12 data point to detect meaningful patterns Ignore any observations falling directly on the centreline (median)

**KQuIP** 

<u>The run chart: a simple analytical tool for learning from variation in healthcare processes</u> <u>Rocco J Perla, Lloyd P Provost and Sandy K Murray</u> BMJ Qual Saf 2011 20: 46-51

**UKK** 

#### Then what do you do?

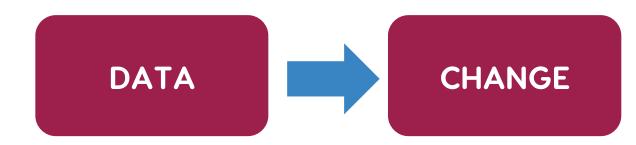
#### Interpret

- What does it tell you about your practice?
- Has something worked?
- What else needs to change?

#### Share

KQ

- Nursing staff
- Patients
- Wider team





# Further info on QI charts and measurement



For more info: NHS East London QI SPC charts NHS England QI tools SPC charts

https://youtu.be/Zalo77jAnbw (10 min. video on QI measurement by Mike Davidge, NHS Institute for Innovation and Improvement)





# Breakout rooms - to develop a draft regional measurement strategy



